

Culture and Communities Committee

10.00am, Tuesday, 19 June 2018

Implementing the Programme for the Capital: Coalition Commitments

Item number	9.2
Report number	
Executive/routine	
Wards	
Council Commitments	C42, C44, C45, C46, C51 and C52

Executive Summary

On 23 November 2017, the Council considered a report that detailed the approach to implementing the Programme for the Capital, including detail of the performance measures proposed for assessing progress against the 52 Commitments.

The performance framework development work has continued and significant progress has been made. The aim has been to define, where possible, measurable actions and performance indicators with defined targets for each of the 52 Coalition Commitments. The refined set of indicators was submitted to Corporate, Policy and Strategy Committee on 27 February 2018 for further scrutiny. The set was agreed on the understanding that the final set of indicators would be submitted to the relevant Executive Committee.

The set of indicators for this committee can be found in Appendix 1 and this sets the baseline for measuring progress.

Implementing the Programme for the Capital: Coalition Commitments

1. Recommendations

- 1.1 It is recommended that Committee note the set of indicators in Appendix 1.

2. Background

- 2.1 The Council considered a report on 23 November 2017 that detailed the approach to implementing the Programme for the Capital.
- 2.2 The report included detail of the performance measures proposed for assessing progress against the 52 Commitments and which Executive Committees would be responsible for measuring progress against which commitments.
- 2.3 The Council agreed:
- 2.3.1 To note that the commitments and their associated measurements as set out in the report were those of the SNP-Labour council coalition.
 - 2.3.2 To agree the principles and scheduling set out in paragraph 3.8 of the report by the Chief Executive.
 - 2.3.3 To note the proposed measures for the Coalition Commitments in Appendix 1 to the report, within the context of the broader performance framework.
 - 2.3.4 To refer the report to the Corporate Policy and Strategy Committee to agree specific and assessable performance measures, milestones and actions for all commitments by February 2018.
- 2.4 Corporate Policy and Strategy Committee agreed a refined set of indicators on 27 February 2018 on the understanding that development would continue and a set of indicators with targets would be submitted to the relevant Executive Committee.

3. Main report

- 3.1 The revised performance framework was agreed at Council on 23 November in the report 'Implementing the Programme for the Capital: The City of Edinburgh Council Business Plan 2017-22'. Detail of the indicators which would be used to monitor

progress was referred to Corporate Policy and Strategy Committee for further scrutiny and on to the relevant Executive Committee for further scrutiny and ongoing monitoring.

- 3.2 Executive Committees will consider an overview of performance relevant to their area, scrutinising indicators, improvement actions, issues and opportunities on an annual basis. This report sets the baseline for monitoring the commitments relevant to this committee and the set of indicators and targets can be found at Appendix 1 to this report.
- 3.3 The set of indicators will continue to be revised and updated as a result of ongoing monitoring.
- 3.4 The performance framework will be reviewed annually and will include refreshing the measures, actions, milestones and targets to ensure that the data collected is useful in terms of being able to measure performance and delivery against strategic aims, outcomes and commitments. This annual cycle will ensure that the framework provides timely information needed to lead and scrutinise performance but with enough flexibility to be able to change and adapt as necessary.

4. Measures of success

- 4.1 Performance will be monitored as detailed in the main body of this report and as set out in the Council Business Plan 2017-22.

5. Financial impact

- 5.1 The financial impact is set out within the Council Business Plan and is in line with actions agreed as part of the 2017-21 Revenue and Capital Budget Framework.

6. Risk, policy, compliance and governance impact

- 6.1 Risk, policy, compliance and governance impact is integrated within the Council Performance Framework.

7. Equalities impact

- 7.1 Equalities impact is integrated within the Council Performance Framework.

8. Sustainability impact

- 8.1 Sustainability impact is integrated within the Council Performance Framework.

9. Consultation and engagement

- 9.1 The Performance Framework has been, and will continue to be, developed in collaboration with Elected Members, Senior and Service Managers. This has included regular discussions at Corporate Leadership Team and Leaders meetings, discussions with cross-party leaders and Conveners of Executive Committees regarding commitments relevant to their Committee.

10. Background reading/external references

- 10.1 [Programme for the Capital: City of Edinburgh Council Business Plan 2017-22](#)
- 10.2 [Implementing the Programme for the Capital: Council Performance Framework 2017-22 – referral from City of Edinburgh Council](#)

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11. Appendices

1. Coalition Commitments Measures

Coalition Commitments Measures – Culture and Communities Committee

Commitments Measures below include performance indicators, actions and milestones and are linked to the Council Business Plan strategic aims and outcomes. These measures will continue to be refreshed to ensure that the data collected is useful in terms of being able to measure performance and delivery against the strategic aims, outcomes and commitments.

Business Plan Aim	Business Plan Outcome	Commitment	Actions	Measures	Target	
A Vibrant City	Citizens lead healthy and active lives with improved wellbeing	C42	Build a new sports centre at Meadowbank by 2021.	Actions contained within and progress is monitored through the project to deliver a new Meadowbank sports centre and the wider regeneration of the area	New sports centre built	2021
		Every citizen and community can participate in the cultural life of our city	C44	Increase allotment provision and support and expand the network and the number of community gardens and food growing initiatives.	Increase provision at current sites	Number of allotment plots
	Review potential new sites and funding mechanisms for allotments				Reductions in waiting lists	Decreasing long term trend
	Actions identified in the Allotment Strategy 2017-2027				Number of community gardens and food growing initiatives	Increasing long term trend
	Our places and localities make Edinburgh a great and unique place to visit and study	C46	Continue to support the city’s major festivals which generate jobs and boost local businesses and increase the funding for local festivals and events.	Support local festivals and events through a newly created £100K fund	Fund for local festivals and events created as reported to Committee in March 2018	£100k
				Deliver the major Festivals Place Programme in partnership with the Scottish Government and the 11 major Festivals	The Platforms for Creative Excellence reported to Committee in March 2018 with final recommendations due in August 2018	August 2018
Our economy thrives with excellent and equal opportunities for business, employment and innovation	C46	Support the creation of further work spaces for artists and craftspeople.	Contribute to the delivery of the IMPACT Scotland cultural venue in St Andrew Square to support Edinburgh’s festivals and communities	Final details of IMPACT Scotland proposals forming part of City region Deal due for sign off June 2018.	June 2018	
			Create baseline for work spaces for artists and craftspeople	Number of work spaces for artists and craftspeople	Increase by 2022	

Business Plan Aim	Business Plan Outcome	Commitment	Actions	Measures	Target	
A City of Opportunity	Everyone, regardless of wealth and background can fulfil their potential and benefit from the city’s success	C45	Establish a Child Poverty Action Unit to address the inequalities faced by children in poverty in our city. Its remit will look at food security and nutrition, tackle food poverty and holiday hunger and enhance nutrition in schools. Ensure that a Poverty Assessment section features in all Council reports.	Child Poverty Action Unit remit defined and Unit created Poverty assessment section added to Council report template	% of children living in poverty Financial gains achieved for families through the Income Maximisation programme	Targets to be set by September 2018
	All children and young people have the best start in life and are able to reach their full potential					
	Citizens are socially connected and able to participate and develop throughout their lifetime					
	Everyone has access to suitable housing, facilities and amenities					

Business Plan Aim	Business Plan Outcome	Commitment	Actions	Measures	Target	
A Resilient City	Communities are safe, strong and able to cope with change	C51	Improve community safety by protecting local policing and empowering communities to tackle long term safety issues and hate crime in all its forms including supporting restorative justice initiatives and other projects.	Actions contained within the Partnership Agreement with Police Scotland	Levels of hate crime	Police data, aim to decrease
	Our built and natural environment is protected and enhanced				Number of antisocial behaviour complaints per 10k population	16/17 - 41.39, aim to decrease
	Edinburgh is a low carbon, connected city with transport and infrastructure that is fit for the future				Percentage of people who feel safe in their neighbourhood after dark (EPS)	2017 - 84%, aim to increase
	Edinburgh is clean, attractive and well looked after				Percentage of criminal justice orders successfully completed	17/18 - 65%, aim to increase
					Reoffending rates	14/15 – 28.3% for Edinburgh, Scotland 28.2%, aim to be below the national level

Business Plan Aim	Business Plan Outcome	Commitment	Actions	Measures	Target	
An Empowering Council	A leading Council in community engagement and empowerment, giving citizens confidence to make decisions and act on issues	C52	Devolve local decisions to four Locality Committees. Establish the membership of each Committee and how devolved decision making will work to encourage the maximum participation for local groups. Explore the effectiveness of community councils and how they can be enhanced to represent their local communities.	Decision making to encourage the maximum participation for local groups	Established and first meeting held	By March 2018
	We place our customers at the heart of all that we do, we are responsive, accessible and fair to all				Monitor frequency of Locality Committees	Meetings to take place every 8 weeks (5 per year)
	We work with our partners and communities to deliver services locally					
	We are an open, honest, inclusive and transparent organisation					